

Candidate's Declaration

This is to certify that the work presented in this thesis, titled, "**Barriers to decarbonize Cement Manufacturing Industries of Bangladesh using ISM Method**", is the outcome of the investigation and research carried out by me under the supervision of **Dr. Md. Anayet Ullah Patwari**.

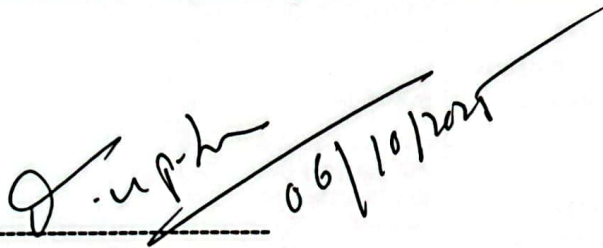
It is also declared that neither this thesis nor any part of it has been submitted elsewhere for the award of any degree or diploma.



Sadiq Mohammad Pritom
Student No: 200012132

Recommendation of the Thesis Supervisor

The thesis titled “**Barriers to decarbonize Cement Manufacturing Industries of Bangladesh using ISM Method**” submitted by **Sadiq Mohammad Pritom**, Student No: **20012132** has been accepted as satisfactory in partial fulfillment of the requirements for the degree of B Sc. in Industrial & Production Engineering on **6th October, 2025**.



Dr. Md. Anayet Ullah Patwari,
Professor
MPE Dept., IUT, Board Bazar, Gazipur-1704, Bangladesh.

(Supervisor)